# Design Thinking 2019 Fall

**Instructors:** 

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Time: Wednesday, 2pm to 5pm, Place: ICID 5153. Office hour: by appointment

#### **Course Description**

Design thinking is a formal method for practical, creative resolution of problems or issues, with the intent of an improved future result. In this regard it is a form of solution-focused thinking which starts with a goal (a better future situation) instead of solving one specific problem. Design thinking integrates empathy for the context of a problem, creativity in the generation of insights and solutions, and rationality in analyzing and fitting various solutions to the problem context. The goal of Design Thinking is "matching people's needs with what is technologically feasible and viable as a business strategy" Students expect to learn by knowing about how designers approach problems and the methods which they use to ideate, select and execute solutions, individuals and businesses will be better able to improve their own problem solving processes and take innovation to a higher level.

Design thinking is an iterative problem solving process of discovery, ideation, and experimentation that employs design based techniques to gain insight and yield innovative solutions for virtually any type of organizational or business challenge, prominently including those within public service. In "Design Thinking" course, we will unpack each step of the design thinking process and become familiar with the design thinker's toolkit. Students will develop skills as ethnographers, visual thinkers, strategists, and storytellers through a hybrid of seminar discussions and collaborative projects. Over the course, students will directly apply what they have learned to cultural and creative industries, in particular social innovation.

### **Course Projects**

Students will engage in a series of skill developing assignments that build upon each other throughout the duration of the course. The class will culminate in a final project that will allow students to apply what they have learned to a specific social and policy challenge they are passionate about. More specific details around course projects will be discussed in the first class.

#### **Final Presentation**

A final presentation will be a key deliverable for this course. In each session, students will learn different tools and ways of thinking that advance project work on their design challenge and build toward the final presentation. Highlights of the presentation include:

- Statement of the design challenge and overview of the problem solving approach
- Insights based on the design research conducted
- Key themes and opportunity areas drawn from research insights
- Visualized concepts that address the opportunity areas
- A plan to make the solution concepts actionable and measurable

#### **Reading Assignments**

There will be a combination of required and optional readings throughout the course. Students will be expected to contribute to discussions via comments on a course blog as well as in class.

Content: supporting readings for each topic are based on *Maurício Vianna et, al. (2013) Design Thinking: business innovation 1st e-edition. MJV Press.* 

Practice: methods used in each practice derived from *toolkits of Stanford D School and IDEO design cards*.

#### Recommended reading:

- Change by Design by Tim Brown
- Design for the Real World by Victor Papanek
- This is Service Design Thinking by Marc Stickdorn and Jakob Schneider
- Applied Imagination: Principles and Procedures of Creative Problem Solving by Alex F.
  Osborn
- The Designful Company by Marty Neumeier
- Unstuck: A Tool for Yourself, Your Team, and Your World by Keith Yamashita and Sandra Spataro
- Wicked Problems in Design Thinking by Richard Buchanan
- *Designing for Service*: Creating an Experience Advantage by Hugh Dubberly and Shelley Evenson

## **Schedule**

| Week    | Date  | Topic                     | Content                        | Practice                    |
|---------|-------|---------------------------|--------------------------------|-----------------------------|
| Week 1  | 09/11 | Introduction of course    | Methods ( Stanford D methods,  | Team building               |
|         |       |                           | IDEO cards)                    |                             |
|         |       |                           | Readings and exercise          |                             |
| Week 2  | 09/18 | What, why and how is      | Human centered design thinking | Team project                |
| Week 3  | 09/25 | design thinking           | Modes for process of design    |                             |
|         |       |                           | thinking                       |                             |
|         |       |                           | Mindset of design thinkers     |                             |
| Week 4  | 10/02 | Empathize: know your      | Immersion 21                   | Assume a Beginner's Mindset |
| Week 5  | 10/09 | users and care about      | Preliminary immersion 24       | What?   How?   Why?         |
| Week 6  | 10/16 | their lives               | Reframing 24                   | User Camera Study           |
|         |       |                           | Exploratory Research 28        | Interview Preparation       |
|         |       |                           | Desk Research 32               | Interview for Empathy       |
|         |       |                           | in-Depth immersion 36          | Extreme Users               |
|         |       |                           | Interviews 37                  | Analogous Empathy           |
|         |       |                           | Cultural Probes 39             | Story Share-and-Capture     |
|         |       |                           | Generative sessions 43         | Saturate and Group          |
|         |       |                           | A Day in the Life 49           | <b>Empathy Map</b>          |
|         |       |                           | Shadowing 53                   |                             |
| Week 7  | 10/23 | Team project              |                                |                             |
|         |       | Discussion                |                                |                             |
| Week 8  | 10/30 | Define: Frame the right   | Analysis and Synthesis 65      | Journey Map                 |
| Week 9  | 11/06 | problem                   | Insight Cards 65               | Composite Character Profile |
|         |       |                           | Affinity Diagram 72            | Powers of Ten               |
|         |       |                           | Conceptual Map 74              | 2x2 Matrix                  |
|         |       |                           | Guiding Criteria 78            | Why-How Laddering           |
|         |       |                           | Personas 80                    | Point-of-View Madlib        |
|         |       |                           | Empathy Map 83                 | Point-of-View Analogy       |
|         |       |                           | User's journey 85              | Point-of-View Want Ad       |
|         |       |                           | Blueprint 87                   | Critical Reading Checklist  |
| Week 10 | 11/13 | Ideate: generate creative | Ideation 99                    | Design Principles           |
| Week 11 | 11/20 | solution                  | Brainstorming 101              | "How Might We" Questions    |
|         |       |                           | Co-creation workshop 105       | Stoke                       |
|         |       |                           | Idea Menu 109                  | Brainstorming               |
|         |       |                           | Decision Matrix 111            | Facilitate a Brainstorm     |
|         |       |                           |                                | Selection                   |
|         |       |                           |                                | Bodystorming                |
|         |       |                           |                                | Impose Constraints          |
| Week 12 | 11/27 | Prototype: build to think | Prototyping 121                | Prototype for Empathy       |

| Week 13 | 12/04 | and test to learn       | Paper Prototyping 126             | Prototype to Test        |
|---------|-------|-------------------------|-----------------------------------|--------------------------|
|         |       |                         | Volumetric Model 130              | Testing with Users       |
|         |       |                         | Staging 133                       | Prototype to Decide      |
|         |       |                         | Storyboard 135                    | Identify a Variable      |
|         |       |                         | Service Prototyping 138           | User-Driven Prototyping  |
|         |       |                         |                                   | Wizard of Oz Prototyping |
| Week 14 | 12/11 | Test: learn about your  | Feedback Capture Grid             | Shooting Video           |
|         |       | solution and your user. | Storytelling                      | Video Editing            |
|         |       |                         |                                   | I Like, I Wish, What If  |
| Week 15 | 12/18 | Team project proposal   | Project development               | Team discussion          |
| Week 16 | 12/25 | Team project proposal   | Project development               | Team discussion          |
| Week 17 | 01/01 |                         |                                   | 1                        |
| Week 18 | 01/08 | Team project            | Conference of Design Thinking for | Team discussion          |
|         |       | presentation/ workshop  | Social Innovation                 | One- day workshop with   |
|         |       |                         |                                   | Invited mentors          |

## Grades

Students will be graded on their final presentations as well as their participation in class and completion of assignments. Grading is based on NCKU criteria:

The grading breakdown is as follows:

20% Class participation and attendance

40% Exercise assignments

20% Project work

 $20\%\ Final\ presentation$